

## MISSION

The mission of the college is to provide a learning environment that prepares students for success in a global economy by offering higher education pathways, workforce opportunities, and civic engagement

## VISION

To be recognized as the college of choice.

## STRATEGIC PILLARS

### ACCESS & AFFORDABILITY

Strengthen and expand access by increasing awareness of and enrollment in educational opportunities that are affordable and reflective of student, business, industry and community needs.

#### Strategic Priorities

- 1.1 Ensure **clear pathways** for all students to pursue a postsecondary education that leads to economic and social mobility.
- 1.2 Create and implement a clear and comprehensive **strategic enrollment management plan** that addresses the ongoing needs of student recruitment and engagement.
- 1.3 **Increase the college-going rate** of public, private, charter, and homeschooled students within our service district area who apply and enroll at TSC.
- 1.4 Ensure programs are **accessible and affordable** by removing barriers, offering financial support, and implementing cost-reducing initiatives.

### STUDENT SUCCESS

Promote a student-centered environment that focuses on student achievement, resilience, engagement and educational excellence.

#### Strategic Priorities

- 2.1 Provide **social and academic enrichment programs** that promote increased student engagement.
- 2.2 Provide **integrated, targeted support services** that promote student resilience and success.
- 2.3 Employ **data-informed teaching and learning** techniques to promote academic excellence and student achievement.
- 2.4 **Maximize success outcomes** for all students in relation to persistence, degree, and certificate completion, and transfer rate.

## WORKFORCE

Achieve regional, statewide, national, and international recognition as a premier college of choice for providing workforce training by delivering high quality programs and instruction that enables students to grow, succeed and stay globally competitive.

### Strategic Priorities

- 3.1 Ensure **high-quality programs** that allow students to enter, remain and/or advance in the workforce.
- 3.2 **Align programs to meet the workforce needs** in high-demand, high-tech, and/or high-wage jobs.
- 3.3 Adopt a **comprehensive approach to career counseling** that provides information, mentoring, and experiences students need to make informed career decisions in pursuit of high-demand pathways.
- 3.4 Integrate **critical employability skills, credentials and certifications** aligned to business/industry needs that are effective for Florida's multiethnic, multilingual, and multigenerational learners.

## PARTNERSHIPS

Nurture collaborative relationships with K-12, universities, businesses, industry, and community partners to develop a cohesive educational strategy that ensures seamless alignment and builds a skilled workforce leading to economic mobility and increased educational attainment.

### Strategic Priorities

- 4.1 Align the **College's engagement with community, businesses, and international organizations** to address community needs while enhancing awareness of its mission and services.
- 4.2 Formalize relationships with **K-12 stakeholders** to promote collaborations between public, private, charter, and homeschool programs, ensuring student access to postsecondary education.
- 4.3 Coordinate student success efforts with **university partners** to ensure seamless articulation and completion.
- 4.4 Lead efforts with community partners to **increase educational attainment rates** within the College's service area.

## RESOURCES & EFFICIENCY

Strategically leverage, grow and utilize resources to maximize student success and institutional sustainability and effectiveness.

### Strategic Priorities

- 5.1 Utilize data and technology to inform decision-making.
- 5.2 **Utilize emerging technologies** such as artificial intelligence (AI), virtual reality (VR) and augmented reality (AR), to streamline and accelerate college operations and to prepare workforce-ready graduates who are confident with leading edge technology.
- 5.3 Invest in the College's **human capital** and provide professional development aligned with college goals.
- 5.4 Maximize institutional financial capacity by **increasing public and private investments and leveraging operational efficiencies**.
- 5.5 **Invest in technology and infrastructure** that align with the College's goals to ensure future readiness.